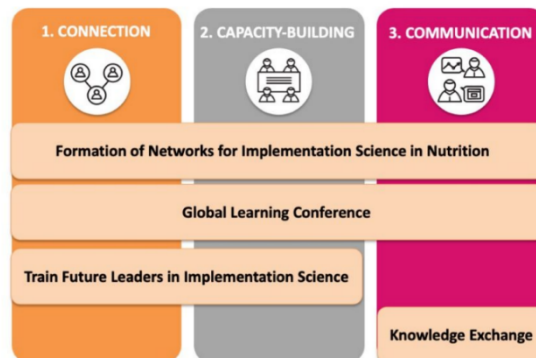


SISN Annual Report 2022

Overarching Goal 2022 – Publish SISN New Strategic Plan

- In May 2022, following a 12-month development process, SISN published its new five-year **Strategic Plan (2022-27)**. The development involved Board retreats, stakeholder listening, to garner input from relevant stakeholders and shape the strategy, followed by drafting, rounds of stakeholder feedback and final dissemination. The process was driven by a **Strategic Refresh Working Group** of SISN Board members, supported by an **Advisory Group** of representative stakeholders from LMIC and LIC countries. The strategy development process was funded by the Bill & Melinda Gates Foundation.
- SISN's new Strategic Plan refocuses our goals and activities, leveraging our unique position as a leader in this space, to foster interpersonal networks and meaningful exchange of expert, contextual, and implementation research-generated knowledge across global, national, and sub-national communities of researchers, practitioners, policy leaders and funders. Collectively these goals will enhance the scale up and operationalization of implementation science in nutrition globally.



GOAL 1. Advance the theory, methods, conduct and capacity for implementation science (IS) in nutrition

Objective 1: Articulate and promote the distinctive theory & methods of IS for nutrition

Objective 2: Facilitate setting research agendas at global, regional and national levels

- In 2022, SISN partnered with Alive & Thrive (FHI Solutions) and UNICEF to examine how the '**Stronger with Breastmilk Only (SWBO)**' initiative was set up and/or implemented and how it contributed to strengthening the policy and programmatic environment for breastfeeding in four countries in West and Central Africa. The assessment approach was Outcome Harvesting. The **final report** and **short brief** on Outcome Harvesting were published in September 2022.
- SISN is collaborating with DSM, Sight and Life, UNICEF, and the Nutrition, Agriculture and Health Initiative, Nigeria, to conduct the **Nigeria Micronutrient Powder (MNP)/Multiple Micronutrient Supplements (MMS) Implementation Science Study**.



The objective of the ongoing study is to elucidate the domains of implementation of MNP and MMS interventions in Nigeria, including the overlap of delivery systems and logistics, and potential beneficiaries at household level. The overarching question driving research conduct is: What factors are effective in introducing/scaling up MNP/MMS in Nigeria and under what conditions are the factors effective? The specific research objectives are to assess:

- Policies, strategies, and other normative documents guiding the implementation of MNP and MMS
- Implementing and potential implementing stakeholders for MNP and MMS at federal level and in two states
- Enabling environment for MNP and MMS at federal level and in two states
- Characteristics of households that have an eligible beneficiary for MNP and/or MMS
- Existing delivery mechanisms and implementation processes for MNP, and likely delivery mechanisms and implementation processes for MMS

These address the 5 domains affecting nutrition implementation interventions identified in the **SISN Framework**.

Objective 3: Participate in, organize and/or shape conferences

- SISN President, Dr Edward Frongillo, Vice-President, Dr Rebecca Heidkamp and Senior Technical Advisor, Dr Isabelle Michaud-Létourneau were on an expert panel for **Global Dissemination and Implementation Science**. Part of a two-day virtual Global Health conference "**Socio-Ecological Factors and the Double Burden of Malnutrition (DBM) Among Children and Adolescents in Low- and Middle-Income Countries (LMICs)**" hosted by U.S. National Institute for Child Health and Human Development (NICHD).
- Dr Edward Frongillo, SISN President, explored the use of **Implementation Science in food and nutrition insecurity research** and provided an example of a global food insecurity innovation that has been adapted across settings at **The Global Food and Nutrition Insecurity Webinar Series**.

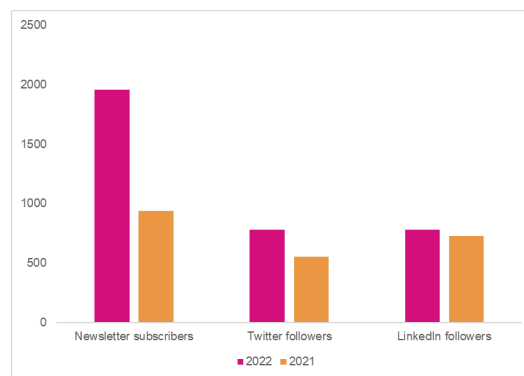
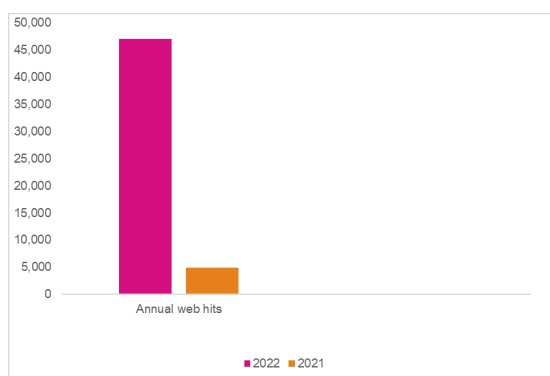
- SISN President, Dr Edward Frongillo, discussed challenges for addressing the **double burden of malnutrition** in adolescents at the **Socio-Ecological Factors and the Double Burden of Malnutrition (DBM) Among Children and Adolescents in Low- and Middle-Income Countries (LMICs)**.

GOAL 3. Create and maintain an innovative and effective IS knowledge management system

Objectives:

1. Maintain an up-to-date, accessible, relevant website
 4. Deploy digital dissemination strategies and platforms
 5. Disseminate knowledge products (briefs, FAQs, etc.), developed by SISN, members or other organizations
- SISN's communications activity was managed by Dr Naomi Cahill, 2022 deliverables included:
 - More than **391 resources** were added to our searchable online **IS Knowledge Hub**, designed to help audiences find key resources on implementation science (IS) in nutrition.
 - Annual **website traffic** increased by 800% and **newsletter subscribers** almost doubled.

SISN Key Engagement Channels 2022



GOAL 4. SISN's members are inclusive of all stakeholder categories required for its mission

Objective 1: Deploy continuous recruitment, outreach and retention strategies

- SISN is predominantly funded by grants requiring our outputs to be published open-access. As such it was determined that membership was not providing sufficient unique benefits to justify payment of annual dues and the Board voted that paid membership be suspended from early 2022. All SISN materials continue to be available open-access and SISN is committed to continuing engagement with its followers and stakeholders. SISN thanks all past members for their valued support.

GOAL 5. Ensure that SISN is well-governed, well-managed, appropriately resourced, accountable and sustainable

- **Operations:** Led by Caroline Skirrow, Chief of Operations (COO); supported by Operations Assistant, Ariane Escritt.
- **Executive Committee (EC):** Led by President, Dr E Frongillo. Members: Past-President, Dr M Bentley; Vice-President, Dr R Heidkamp; Treasurer, Dr M Bourassa; COO, Caroline Skirrow (*ex officio*). The EC meets at least monthly and is responsible for Secretariat oversight; Society finances; policy; ensuring the Board and Working Groups are delivering on their goals as set out in the Strategic Plan.
- **Financial Management:** Day-to-day financial management is conducted by the COO with the support of an outsourced accounting team under guidance from SISN's Treasurer, Dr Megan Bourassa. The IRS Tax Filing was submitted in April 2022.
- **Funding:** Total 2022 = \$148k
 - Bill and Melinda Gates Foundation
 - Sight and Life, NAHI MNP/MMS project
 - FHI Solutions (A&T), SWBO project

SISN Expenditure 2022 - % Breakdown by Activity

