

# Translating WHO adolescent nutrition guidelines into policies and programs: Lessons learned from Ethiopia

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# Background

## *An important intervention for adolescent girls (10-19 years) in Ethiopia*

- **Weekly Iron-Folic Acid Supplementation (WIFAS)**
  - A proven high-impact, cost-effective intervention
- **Anaemia among adolescent girls is a public health problem in Ethiopia**  
(EDHS 2016; National Micronutrient survey 2016; Seifu et.al., 2016))
- **NNP II** recognizes the importance of WIFAS for adolescent girls.
  - However, in 2016, there was no national program implementation framework for future programming

Intermittent iron supplementation for reducing anaemia and its associated impairments in menstruating women (Review)

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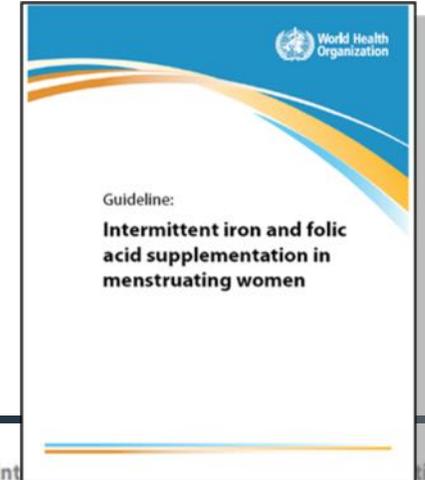


Table 1  
Suggested scheme for intermittent iron and folic acid supplementation in menstruating women

|  |  |
|--|--|
| <b>Supplement composition</b>  | Iron: 60 mg of elemental iron*<br>Folic acid: 2800 µg (2.8 mg)   |
| <b>Frequency</b>   | One supplement per week  |
| <b>Duration and time interval between periods of supplementation</b> | 3 months of supplementation followed by 3 months of no supplementation after which the provision of supplements should restart.<br>If feasible, intermittent supplements could be given throughout the school or calendar year |
| <b>Target group</b>  | All menstruating adolescent girls and adult women  |
| <b>Settings</b>  | Populations where the prevalence of anaemia among non-pregnant women of reproductive age is 20% or higher  |

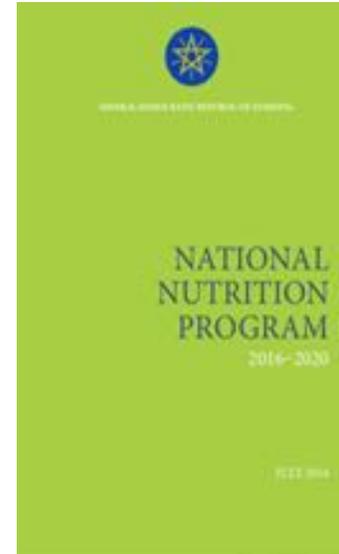
\* 60 mg of elemental iron equals 300 mg of ferrous sulfate heptahydrate, 180 mg of ferrous fumarate or 500 mg of ferrous gluconate.

# Background

## Project objective

- Test and demonstrate the effectiveness of WIFAS and nutrition education interventions for in- and out-of-school adolescent girls.
- Identify effective delivery modalities to reach adolescent girls with WIFAS and nutrition education.
  - Multiple practical delivery modalities, in agrarian (SNNPR) and pastoralist (Afar) contexts of Ethiopia

Project period : **October 2016 to December 2017**



**National  
Implementation  
Model**



# Implementation Research Methods

## Formative research

- To inform design of the **Program Implementation** (including materials and tools) within the agrarian and pastoralist contexts of the country.
  - Domain 2 - Implementing Organization
  - Domain 3 - Enabling Environment & Stakeholders Dynamics
  - Domain 4 - Individuals , Households and Communities

| Desk review  | In-depth interview  | Focus group discussions  |
|--|---|--|
| <ul style="list-style-type: none"> <li>✓ Policy and program documents (national &amp; global)</li> <li>✓ WHO: Guidelines and investment cases</li> <li>✓ WHO (2011): Best practices – WIFAS</li> </ul> | <ul style="list-style-type: none"> <li>✓ Ministry of Health (MOH) &amp; Ministry of Education (MOE) staffs at all levels</li> <li>✓ Health workers, health extension workers (HEWs), schoolteachers</li> <li>✓ Traditional birth attendants (TBAs), health development army</li> <li>✓ Parents, religious &amp; clan leaders</li> </ul> | <ul style="list-style-type: none"> <li>✓ In-school adolescent girls (ISAGs)</li> <li>✓ Adolescent girls outside of schools (OSAGs)</li> <li>✓ In-school boys</li> </ul> <p><b>Observations</b></p> <ul style="list-style-type: none"> <li>✓ Schools</li> <li>✓ Health centers (HCs)</li> <li>✓ Health posts (HPs)</li> </ul> |

# Formative Research: Lessons Learned

## Identified enablers

- National and global policy & strategy documents
- Multiple practical delivery modalities – WHO program experience documents
- Supportive government structures and delivery platforms for multisectoral nutrition interventions
- Peer educators and female counsellors at schools
- Community structures (women's development groups and TBAs)
- School health services for students by HEWs from nearby HPs
- Adolescents and MOH & MOE staff at all levels believe trained teachers can provide WIFAS and nutrition education for in-school adolescent girls

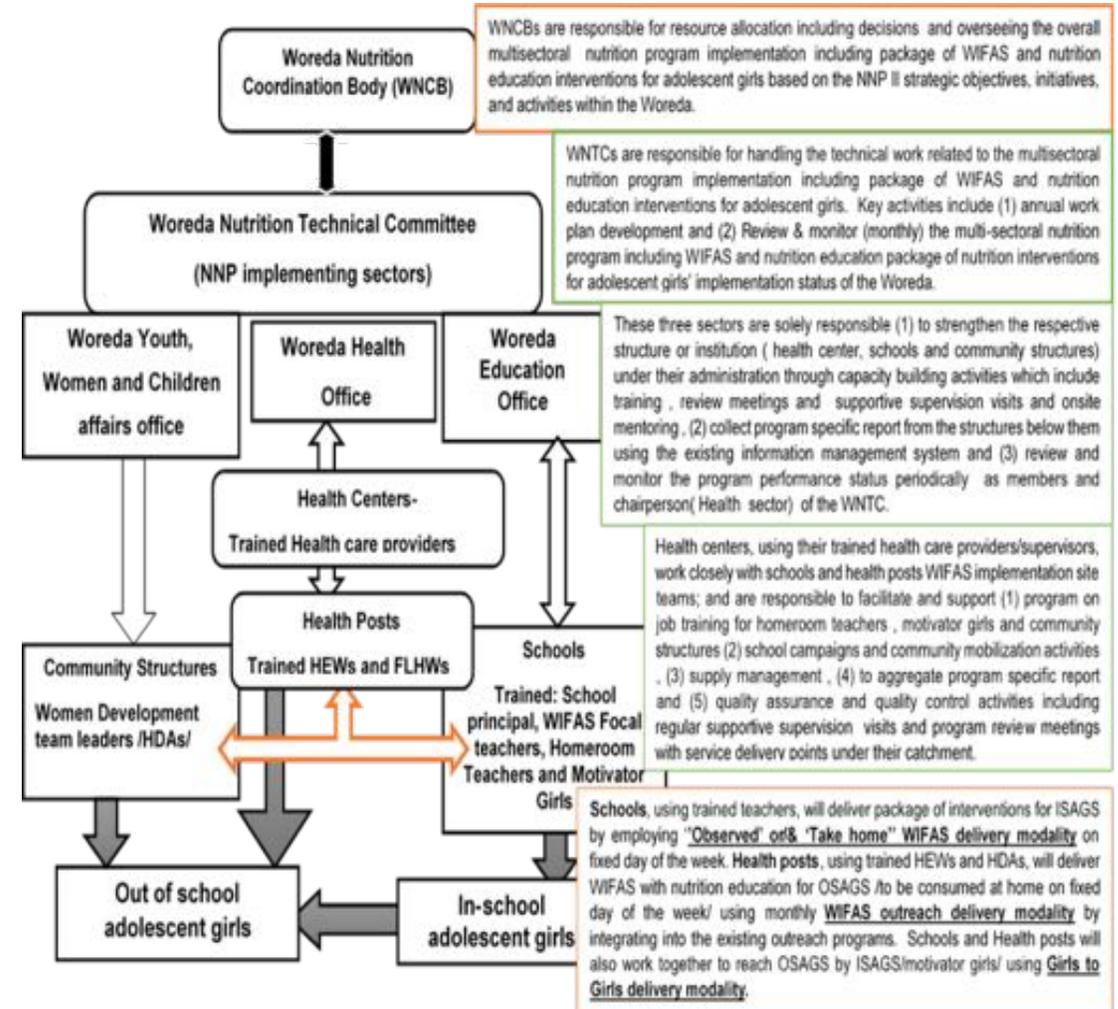
## Identified barriers

- Poor interaction with the health system by adolescent girls outside of schools
- Lack of system to access adolescent girls outside of schools
- Mobility of communities in pastoralist setting
- Lack of readiness for youth-friendly services on the side of the health facilities (e.g., most health facilities have no functional youth-friendly service centers)
- Poor knowledge and attitudes towards the intervention from program officers at lower level and frontlines, adolescents, parents, religious & clan leaders

# Key Activities

- **Technical assistance –**
  - 6 field officers deployed
- **Capacity & motivation building:**
  - 272 key intermediaries
  - Direct program & on-site trainings
  - Distribution of CBT manuals & job aids
- **WIFAS supply distribution to targeted schools & HPS**
- **Fidelity monitoring activities with program learning:**
  - 235 supportive supervision visits in 74 schools & 53 HPs
  - Eight district level learning sessions
  - Monthly and quarterly multisectoral coordination meetings

## Program Implementation Framework



# Implementation: Service Delivery

|                         | Chifera | Damote Gale | Total |
|-------------------------|---------|-------------|-------|
| # of schools            | 36      | 38          | 74    |
| # of HPs +HCs           | 26      | 27          | 53    |
| Trained Teachers        | 72      | 76          | 148   |
| Trained Frontlines HEWs | 46      | 54          | 100   |

|                     | School  | Health Facility (HF)  |
|---------------------|---|---|
| Service Providers   | Teachers & Motivator Girls  | HEWs, community structures, schoolgirls   |
| Delivery Approach   | <b>Weekly sessions</b><br>1. Fixed Day: Section Based<br>2. Fixed Day: Fixed Site | <b>Monthly sessions</b> Integrated with:<br>1. Existing HF outreach service delivery<br>2. School delivery modalities |
| Delivery Modalities | Observed  | Outreach service HF   |
|                     | Take Home   | Woman to Girl   |
|                     |   | Girl to Girl  |

# Implementation: Coverage & Adherence

## Acceptance

Adolescent girls who have ever consumed at least one iron-folic acid tablet:

**ISAGs:** Program reach at 88 %

**OSAGs:** Program reach at 85%

| District    |       | Identified | Enrolled in the program |
|-------------|-------|------------|-------------------------|
| Damote Gale | ISAGs | 11,814     | 10,385 (87.9%)          |
|             | OSAGS | 871        | 871 (100%)              |
| Chifera     | ISAGs | 2,804      | 2, 517(89.7%)           |
|             | OSAGs | 831        | 571 (68.7%)             |
| Total       |       | 16,320     | <b>14,344(87.8%)</b>    |

## Effectiveness (Client Outcome )

Adherence to **12+ WIFAS consumption** in six months:

**ISAGs:** Adherence at 92.9%. Median 21 tablets.

*Better adherence in later adolescent period (95%), in high school (94%) and in Damote Gale district (95%) ( $p < 0.005$ ).*

**OSAGs:** Adherence at 92.0%. Median 21 tablets.

*Higher adherence in the Damote Gale district (93.4%) compared to those in the Chifera district (88.5%) ( $P < 0.005$ ).*

# Implementation: Lessons Learned

## Barriers

- **Lack of basic student amenities in schools**
  - *Safe water*
  - *School feeding program*
  - *Quality menstrual hygiene management services and infrastructures*
- **Poor school attendance**
  - *Absenteeism reported to be main reason for poor adherence*
- **Misconceptions, refusal and bullying**
  - *Especially in the first 3-4 weeks of service delivery*

## Facilitators

- **Motivation and engagement of homeroom teachers & girls**
  - *Time management and follow-up*
  - *WIFAS sessions took 5-7 minutes on average*
- **Boys' involvement**
  - *Adolescent girls tend to be influenced by the opinions of boys towards the program*
- **Multisectoral coordination**
  - *For effective integration*

# Conclusion

- The demonstration project provides evidence of reach, acceptability and adoption of program components
- Program can be scaled up sub-nationally and nationally
- Confirmed the need for both in-school and out-of-school delivery platforms

**Sub-national scale-up** using the National Implementation Model endorsed by the government and key partners

- Nov 2017-March 2020: Right Start project
  - *Using five intermediary organizations to support the implementing woredas*
  - *Additional 68 woredas in five region*
  - *Nearly 400,000 adolescent girls reached*
- Since April 2020: ISG 2019 project
  - *Focused support, government ownership, maintenance and scalability*
  - *88 Woredas in 4 regions*
- Since 2019: More than 114 woredas with UNICEF and World vision support

***“We are faced with the paradox of non-evidence-based implementation of evidence-based programs.”***

(Drake, Gorman & Torrey, 2002)

**Thank You**

